

Supplementary Papers

Informal meeting of Cabinet members

held on Monday 20 December 2021 at 10.30 am
This will be a virtual, online meeting.

Open to the public including the press

6. **Budget 2022/23** (Pages 2 - 25)
To consider the head of finance's report.

Cabinet Report



Report of Head of Finance

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To: CABINET

Date: 20 December 2021

Budget setting 2022/23 update report

Recommendation

Cabinet is recommended to note the report.

Purpose of Report

1. The purpose of this report is to inform the Cabinet of progress made to date regarding in preparing the revenue budget for 2022/23 and the capital programme for 2022/23 to 2026/27, and to report on the funding issues that need to be considered when Council sets a revenue budget and capital programme in February 2022.

Corporate Objectives

2. The allocation of financial resources within the revenue and capital budgets needs to match the objectives agreed by the council.

Background

3. In February 2022 Cabinet will consider a report on the revenue budget for 2022/23 and the capital programme for 2022/23 to 2026/27 and will recommend these to council. This report updates Cabinet on progress to date with budget setting.
4. The revenue budget for 2021/22 agreed by Council in February 2021 was balanced by a significant draw on revenue reserves of £2.6 million. Whilst this draw reflected an anticipated increase in net costs due to the Coronavirus pandemic, a significant draw was anticipated to be required from reserves across all years of the Medium-Term Financial Plan (MTFP) and was predicted to be in excess of £5 million by 2025/26.

5. As noted in the budget setting report, the ongoing draw on reserves to balance the budget is not sustainable over the five-year period covered by the MTFP and must be addressed. The council could set a balanced budget for the first three years of the MTFP period by drawing on reserves. It can also set a balanced budget in 2024/25 but, in doing so, would mean the general fund balance would be less than ten per cent of net revenue expenditure at the end of that year. Officers have previously advised that such balances should be a minimum of ten per cent of net revenue expenditure. On current projections, the level of revenue reserves are insufficient to set a balanced revenue budget in 2025/26.

6. The use of reserves highlighted in the February 2021 budget setting report, and the need to address them, was also highlighted by the council's external auditor, EY when they addressed Joint Audit and Governance Committee (JAGC) in July 2021. Kevin Suter, Associate Partner, in addressing JAGC members, advised that:

“What I am flagging here is I need to be assured next year that those decisions are at least being prepared or considered in order to reduce that budget gap over time and before the councils, and this will apply to both South Oxfordshire and Vale of White Horse, before they get to a position where a S114 notice would be required because those reserves have been diminished to such a level.”

7. Over the summer officers discussed the budget situation informally with cabinet members to agree an approach to the 2022/23 budget setting round that would continue to address the financial challenges facing the council. Those discussions highlighted that, whilst a comparatively low-cost council, Vale of White Horse DC's revenue situation was affected by a number of key issues:

- The council's Band D Council Tax of £141.69 in 2021/22 is the 15th lowest in the country for a shire district council and is well below the national average of £198.96,
- The council had, unlike other councils, not benefitted from the business rates retention scheme,
- The council had benefitted from the “New Homes Bonus” funding stream but that was under review by government and was expected to be less generous in the future.

8. The approach to budget setting agreed with cabinet members for 2022/23 was that a target of £1.4 million annual recurring savings as against the estimated base budget for 2022/23 in the MTFP would be sought as a minimum. To achieve this, officers would in the first instance undertake a thorough review of the base budget and, subject to what that process could achieve, alternative approaches such as service reductions and fees and charges increases would be considered.

Base budget setting 2022/23

9. The starting point for building the council's base budget 2022/23 is the 2021/22 base service budgets for service teams, of £18,888,478. This has then been updated for the following:

- opening budget adjustments, including the removal of one-off growth items relating to 2021/22

- addition of
 - inflation, salary increments and other salary adjustments
 - essential growth
- removal of costs relating to
 - base budget savings.

10. In the MTFP agreed as part of the budget setting in February 2021, the base budget for 2022/23 was estimated to be £16,509,075. This included an estimate for inflationary pressures and essential growth.

11. Base budgets for 2022/23 have been constructed by heads of service and budget holders supported by finance business partners from the Strategic Finance Team. They have been scrutinised through a “base budget challenge” exercise undertaken by the Interim Head of Policy and Programmes and the Head of Finance supported by project accountants from the Strategic Finance Team. The challenge exercise, which took place during October and November focussed, on the following key areas:

- Identification and removal of all surplus budgets and consolidation of one corporate contingency budget,
- Ensuring that all discretionary fees and charges increase by a minimum of five per cent to ensure all costs are recovered,
- Centralisation of certain budgets e.g. property, legal and IT to enable better financial control.

Officers have also engaged with the Chartered Institute of Public Finance and Accountancy (CIPFA) and the Local Government Association (LGA) to benchmark the cost of services provided by the council.

12. Following the completion of the base budget challenge exercise, the base budget for 2022/23 is £15,657,074. This is just over £850,000 lower than the 2022/23 base budget in the previous MTFP. This budget represents the budget proposals submitted by officers and it affords resources to allow the council to continue to provide services at the current standards (all other things being equal) and reflects previously agreed policy decisions. This budget has also been subject to challenge and scrutiny by cabinet members.

13. These figures are provisional and may be subject to change as work continues on refining the budget. The paragraphs below identify how the budget requirement for 2022/23 has been reached.

2022/23 revenue base budget build changes

14. **Appendix A.1** summarises the movements in the base service budgets from 2021/22 to 2022/23. The following paragraphs detail these movements.

Opening budget adjustments (appendix A.2)

15. A total of £3,235,288 is removed from the base budget for one-off items agreed in previous budgets.

Inflation, salary increments, and other salary adjustments (appendix A.3)

16. Together these total £518,485. For all council employees an increase in salary of 1.9 per cent is budgeted for 2022/23. Increments payable to council employees not at the top of their salary range total £121,246. Other salary adjustments represent a cost of £230,940.

Essential growth (appendix A.4)

17. These items total £1,635,756. They comprise additional expenditure which is considered unavoidable, and reflect changes that have occurred in the current year or which are known will happen in 2022/23. Given the value of these additional essential growth items they have been scrutinised during base budget challenge.

Base budget savings (appendix A.5)

18. These items total £1,839,727. These base budget savings are reductions in costs identified by officers which may be the result of more efficient working or previously agreed policy decisions, cost reductions outside of the council's control, or correction to budgets.

Revenue contingency

19. Realising the level of base budget savings identified above is not without risk and budgets that could have withstood potential in year service pressures have been removed. In mitigation, officers feel it appropriate to increase the contingency budget from its previous base level of £200,000 to £400,000. (Note that the contingency budget was increased for 2021/22 for one-year only from £200,000 to £1,100,000 due to the Coronavirus pandemic).

Managed vacancy factor

20. The council has previously operated a managed vacancy factor level of four per cent i.e. it anticipates only spending 96 per cent of the employee budget due to, for example in year vacancies. Officers have concluded that this can be increased to five per cent.

In year savings target

21. In undertaking the base budget challenge exercise, officers consider that there is further potential to realise further savings from the base budgets from future exercises. An in-year savings target of £300,000 has been included in the base budget to reflect this.
22. In addition to the £300,000 identified above, officers are working on potential savings proposals in the following areas:
- Development management review
 - Front of house
 - Grounds maintenance
23. The final budget to be proposed in February will reflect the progress of this work. It will also confirm the projected use of the remaining transformation budget, which was established in 2020/21 to fund works that would realise revenue savings.

24. Officers are also reviewing the council’s car park fees and charges. These will also be brought to Cabinet for approval in February 2022 and fees and charges will be proposed that ensure that all costs associated with providing the car parks are recovered.

Further savings under consideration

25. Whilst the base budget calculated for 2022/23 thus far is £850,000 lower than that estimated in the previous MTFP, this is still below the target identified by Cabinet members for minimum savings. As a consequence of this, officers are working through with Cabinet members further proposals to address this gap. These areas include:

- CCTV and community safety
- Environmental health
- Housing needs

Proposals for service changes in these areas will be brought forward as part of the budget setting report in February 2022.

Discretionary revenue growth and savings

26. Discretionary revenue growth and savings do not form part of the base budget build and none are therefore included in the budgets included here. Any such items that are brought forward as part of the final budget setting proposals in February 2022 must reflect activities linked to corporate plan priorities. Many such activities are already funded through the base budget and previously agreed growth items.

Investment income

27. In 2020/21 the council received £1.072 million in investment income. This was used to support the revenue budget.

28. Whilst investment earnings for 2021/22 are currently forecast to be below the budget of £558,000 set for the year, earnings in 2022/23 are expected to be higher than previously expected as there is an expectation that the Bank of England base rate will rise in the coming months. This will push up the earnings that the council is able to make from its investments.

Table 1: projections of future interest

	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	£000	£000	£000	£000	£000	£000
Forecast interest earnings	291	389	540	703	637	637

29. The current base budget for 2022/23 assumes that £388,820 will be earned, which is £251,030 higher than that previously estimated.

Capital programme 2022/23 to 2026/27

30. The capital programme has been reviewed in detail by heads of service in conjunction with finance staff as part of the budget monitoring process and has been changed to reflect recent decisions and current expectations of the spending profile. An updated programme, reflecting these changes, is attached as **appendix B**. The programme also includes a statement of how it will be funded. As with revenue expenditure as identified above no discretionary growth beyond that previously agreed has been included in this capital programme.

Government funding for revenue expenditure

31. At the time of writing the government was yet to announce the local government financial settlement for 2022/23. The settlement is usually provided before the parliamentary recess, which this year is scheduled for 16 December, so it is hoped that more information will be available to Cabinet when it considers this report, either by an additional paper or through a verbal update.

32. The level of future local government funding has remained uncertain as government has consulted on:

- Fair funding review
- Business rates retention
- New Homes Bonus

33. As part of the Comprehensive Spending Review 2021, it was announced that councils would see an increase in “core revenue spending power” for 2022/23 of three per cent. For 2021/22, core revenue spending power for councils, the calculation of which includes retained business rates, council tax and New Homes Bonus, increased nationally by 4.5 per cent. However, for this council there was no increase in core spending power. This reflected an increase in income from council tax and a corresponding reduction in government grant funding.

34. It remains to be seen whether the council will receive a one-year settlement for 2022/23 or a multi-year settlement, and to what extent the settlement reflects the outcomes of the reviews highlighted above and, if so, how they impact the council’s future finances.

Council tax

35. In 2021/22 the council increased council tax by £5, the maximum permitted without triggering a referendum. The MTFP estimate for 2022/23 assumes that council tax would also increase by £5 assuming the same referendum principles apply.

36. In November 2021 the leader of the council wrote to the Secretary of State for Levelling Up, Housing and Communities to highlight the impact that a low council tax, and the current thresholds around council tax referendums are having on the council’s finances. In the letter the leader suggested that shire district councils with historically low council tax levels and a low-cost base should have the ability to set an incremental rise of council tax above the current limits. The letter noted that if the council had a Band D Council Tax of just below the national average in 2021/22, it would have been able to set a balanced budget without a need to draw on reserves.

37. The leader's letter, and the response from the Secretary of State, can be found in the "official correspondence" section of the council's website.

<https://www.whitehorsedc.gov.uk/vale-of-white-horse-district-council/about-the-council/official-correspondence/>

38. The financial settlement will propose draft referendum principles for council tax for 2022/23.

Future prospects

39. **Appendix C** of this report presents an MTFP for the council, which quantifies the financial pressure on the council over the medium term. It assumes core revenue spending power will be maintained at the current level. It also incorporates assumptions on interest income, and other known pressures on the council, such as inflation and salary increments.

40. Included within the MTFP is an estimate of costs associated with exit and service transformation required when the Five Councils Partnership contract ends in September 2025. It is proposed that the council will, as allowed under the rules for the flexible use of capital receipts, fund these costs, anticipated to be around £1.5 million, from those receipts.

41. As a result of the work undertaken through the budget challenge process, the future projections represent an improved position as compared to that reported in February 2021. In each year of the MTFP period, revenue expenditure exceeds revenue income and there is still a draw on reserves to balance the budget. Whilst the draw on reserves is lower than previous estimates the council's revenue reserves are insufficient to set a balanced budget across the MTFP period and the budget is not sustainable over the MTFP period.

42. The estimated draw is shown in the table below. This position does not include potential savings that remain under consideration as identified in paragraphs 22 to 25 above. This position also reflects no increase in spend to support delivery of corporate plan priorities, and reflects officer estimates regarding future local government funding which are subject to change.

Table 2: use of revenue reserves during MTFP period to balance the revenue budget

Financial year	Use of reserves £000
2022/23	1,830
2023/24	2,642
2024/25	2,782
2025/26	3,457
2026/27	4,055

Climate and ecological impact implications

43. There are no direct climate and ecological impact implications arising from this budget update report.

Financial Implications

44. These are detailed in the body of the report.

Legal Implications

45. The Cabinet needs to make recommendations to Council on its spending proposals. Under the Local Government Act 2000 it is Council that must agree the revenue and capital spending plans, and then set the council tax. Council will meet on 16 February 2022 in order to set the budget, and the council tax (including amounts set by Oxfordshire County Council and the Police and Crime Commissioner for the Thames Valley).

Conclusion

46. This report brings together all known, relevant income and expenditure and funding information. This should aid members in understanding the major issues to be faced in setting the 2022/23 budget and allow them to consider and challenge that information before council sets its 2022/23 revenue and capital budget in February 2022.

Appendices

- Appendix A.1 – revenue budget summary and budget target
- Appendix A.2 – Opening budget adjustments
- Appendix A.3 – inflation, salary increments and other salary adjustments
- Appendix A.4 – essential growth
- Appendix A.5 – base budget savings
- Appendix B - capital programme to 31 March 2027
- Appendix C – medium term financial plan

Vale of White Horse DC - revenue budget summary 2022/23

	2021/22 Budget	2022/23 Budget	Appendix Ref:
Opening base budget 2022/23		18,888,901	
Revisions to base budget			
Opening budget adjustments		(3,235,288)	Appendix A.2
Inflation, salary increments and other salary adjustments		517,806	Appendix A.3
Essential growth - one-off		177,474	Appendix A.4
Essential growth - ongoing		1,458,282	Appendix A.5
Base budget savings		(1,872,852)	
In year savings target		(300,000)	
Increase in revenue contingency		200,000	
Movement in managed vacancy factor		(211,055)	
Total base budget after revisions	18,888,901	15,623,268	
Growth proposals			
Gross treasury income	(557,560)	(388,820)	
Net expenditure	18,331,341	15,320,052	
Funding			
Funding from reserves	(2,568,731)	(1,829,654)	
Funding from government grants and council tax	(15,845,909)	(13,490,397)	
Total Funding	(18,414,640)	(15,320,051)	
Council tax yield required	(7,639,797)	(8,121,169)	

Vale of White Horse DC - 2022/23 budget build changes
Opening budget adjustments relating to previous year's budget decisions

Year of bid	Summary	Spending profile:				
		2022/23 £	2023/24 £	2024/25 £	2025/26 £	2026/27 £
STRATEGIC MANAGEMENT TEAM						
2020/21	Additional funding for transformation activities	(317,000)	(317,000)	(317,000)	(317,000)	(317,000)
		(317,000)	(317,000)	(317,000)	(317,000)	(317,000)

CORPORATE SERVICES						
2013/14	Bi-annual residents survey	(24,000)	0	(24,000)	0	(24,000)
2020/21	Reduction in expenditure at Beacon Arts Centre	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
2020/21	Increase in pension costs following valuation	28,000	28,000	28,000	28,000	28,000
2021/22	Pension contribution uplift	(68,000)	(68,000)	(68,000)	(68,000)	(68,000)
2021/22	Contract extension two communications officers	(44,009)	(44,009)	(44,009)	(44,009)	(44,009)
		(133,009)	(109,009)	(133,009)	(109,009)	(133,009)

DEVELOPMENT & REGENERATION						
2019/20	Vale contribution to office rent	(177,500)	(355,000)	(355,000)	(355,000)	(355,000)
2020/21	Great Western Park -District Centre	(44)	(208)	(502)	(502)	(502)
2020/21	Essential repairs & maintenance	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
2020/21	Rent for 135 Milton Park	(14,212)	(28,425)	(28,425)	(28,425)	(28,425)
2021/22	Increase maintenance budget/NNDR for 135 Milton Park	0	(112,184)	(112,184)	(112,184)	(112,184)
2021/22	Property condition survey	(106,000)	(106,000)	(106,000)	(106,000)	(106,000)
2021/22	Tankering costs re Folly View cricket club	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)
2021/22	Additional resources for property team	(38,993)	(38,993)	(38,993)	(38,993)	(38,993)
2021/22	Reduction in leisure centre income	0	(40,000)	(40,000)	(40,000)	(40,000)
2021/22	Developers contribution to Great Western Park	124,267	124,267	124,267	124,267	124,267
		(229,482)	(573,543)	(573,837)	(573,837)	(573,837)

Vale of White Horse DC - 2022/23 budget build changes
Opening budget adjustments relating to previous year's budget decisions

Year of bid	Summary	Spending profile:				
		2022/23 £	2023/24 £	2024/25 £	2025/26 £	2026/27 £
FINANCE						
2014/15	Actuarial fees	0	15,000	0	0	15,000
2020/21	Decrease in HB subsidy	31,495	31,495	31,495	31,495	31,495
		31,495	46,495	31,495	31,495	46,495

HOUSING & ENVIRONMENT						
2020/21	NNDR on public conveniences	(7,472)	(7,472)	(7,472)	(7,472)	(7,472)
2020/21	Additional resource for waste contract re-tender	2,000	2,000	(33,843)	(33,843)	(33,843)
2021/22	Additional waste technical officer	0	0	0	(20,070)	(20,070)
2021/22	Domestic abuse service budget shortfall	(10,626)	(10,626)	(10,626)	(10,626)	(10,626)
2021/22	Temporary increase in Env/Housing officers	(72,678)	(160,961)	(160,961)	(160,961)	(160,961)
		(88,776)	(177,059)	(212,902)	(232,972)	(232,972)

LEGAL & DEMOCRATIC						
2018/19	District elections	50,000	115,000	0	0	50,000
2020/21	Storage costs for election equipment	0	(5,000)	(5,000)	(5,000)	(5,000)
2020/21	District/parish elections 2023	0	50,000	0	0	0
		50,000	160,000	(5,000)	(5,000)	45,000

PARTNERSHIPS						
2017/18	Five Councils Partnership reprofile contract savings	(50,554)	(50,554)	(50,554)	(50,554)	(50,554)
2018/19	Five Councils Partnership reprofile contract savings	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
2020/21	Five Councils Partnership reprofile contract savings	(135,515)	(542,061)	(542,061)	(542,061)	(542,061)
2021/22	Growth Board contribution Local Plan	0	(60,000)	(60,000)	(60,000)	(60,000)
2021/22	Growth Board payments	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
		(251,069)	(717,615)	(717,615)	(717,615)	(717,615)

Vale of White Horse DC - 2022/23 budget build changes
Opening budget adjustments relating to previous year's budget decisions

Year of bid	Summary	Spending profile:				
		2022/23 £	2023/24 £	2024/25 £	2025/26 £	2026/27 £
PLANNING						
2019/20	Local plan	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
2020/21	Reduction in planning fees	(125,000)	(250,000)	(250,000)	(250,000)	(250,000)
2020/21	Cost of new local plan	188,000	188,000	188,000	188,000	188,000
2020/21	Salary savings due to downturn in sales	78,652	157,305	157,305	157,305	157,305
2020/21	Development fees for condition discharge	2,000	5,000	5,000	5,000	5,000
2021/22	Reduction in planning fees	(317,000)	(317,000)	(317,000)	(317,000)	(317,000)
2021/22	Temporary staff to deal with backlog	(33,200)	(33,200)	(33,200)	(33,200)	(33,200)
		(231,548)	(274,895)	(274,895)	(274,895)	(274,895)
POLICY & PROGRAMMES						
2021/22	Extend Climate Change Lead post	(15,899)	(15,899)	(15,899)	(15,899)	(15,899)
		(15,899)	(15,899)	(15,899)	(15,899)	(15,899)
ALL SERVICES						
2021/22	Income losses due to Covid-19	(1,150,000)	(1,150,000)	(1,150,000)	(1,150,000)	(1,150,000)
2021/22	Additional contingency budget for Covid-19	(900,000)	(900,000)	(900,000)	(900,000)	(900,000)
		(2,050,000)	(2,050,000)	(2,050,000)	(2,050,000)	(2,050,000)
GRAND TOTAL		(3,235,288)	(4,028,525)	(4,268,662)	(4,264,732)	(4,223,732)

Vale of White Horse DC - 2022/23 budget build changes
Inflation, salary increments and other salary adjustments

Detail	Spending profile:				
	2022/23 £	2023/24 £	2024/25 £	2025/26 £	2026/27 £
ALL SERVICES					
Salary inflation	153,237	309,538	468,966	631,582	797,450
Salary increments	121,246	244,918	371,063	499,730	630,971
Other salary adjustments	238,225	242,989	247,849	252,806	257,862
Other inflation	5,098	15,293	25,896	31,198	36,606
Grand total	517,806	812,738	1,113,774	1,415,316	1,722,889

Vale of White Horse DC - 2022/23 budget build changes
Essential growth

No	Title of bid	Summary	One-off/ Ongoing	Spending profile:				
				2022/23 £	2023/24 £	2024/25 £	2025/26 £	2026/27 £
STRATEGIC MANAGEMENT TEAM								
1	Additional staffing costs	Additional ongoing costs resulting from the confirmation of the senior management structure	Ongoing	12,435	12,435	12,435	12,435	12,435
				12,435	12,435	12,435	12,435	12,435
CORPORATE SERVICES								
2	Staff cost re-apportionment	Re-apportionment of staffing costs in service to reflect workloads	Ongoing	40,371	40,371	40,371	40,371	40,371
				40,371	40,371	40,371	40,371	40,371
DEVELOPMENT AND REGENERATION								
3	Leisure facilities	Additional costs associated with the council's leisure facilities	Ongoing	147,347	147,347	147,347	147,347	147,347
4	Womens Cycle Tour	Additional one-off costs associated with hosting the Womens Cycle Tour event	One-off	30,000	0	0	0	0
5	Property costs	Increased expenditure and reduced rental income from council properties	Ongoing	399,240	628,444	691,682	754,920	754,920
6	Office Accomodation	Office accomodation costs following departure from 135 Milton Park	Ongoing	34,674	131,722	176,885	222,046	222,046
7	Corporate landlord	Additional costs associated with the strategic property review and the implementation of the corporate landlord model, including stock condition surveys	Ongoing	98,872	62,434	62,434	62,434	62,434
				710,133	969,947	1,078,348	1,186,747	1,186,747

Vale of White Horse DC - 2022/23 budget build changes

Essential growth

No	Title of bid	Summary	One-off/ Ongoing	Spending profile:				
				2022/23 £	2023/24 £	2024/25 £	2025/26 £	2026/27 £
HOUSING & ENVIRONMENT								
8	Increased contract costs to Biffa for waste collection services	Increased contract costs to Biffa for waste collection services, including growth in properties and increased subscribers to the garden waste service.	Ongoing	70,986	70,986	70,986	70,986	70,986
9	Grounds Team	Additional ongoing costs of provision of service	Ongoing	57,268	57,268	57,268	57,268	57,268
10	Homelessness prevention and supported accommodation	VWHDC received Homelessness Support Grant in 2021/22. The grant "may be used only to prevent and deal with homelessness". It will be used to: a) fund supported housing for VWHDC residents who are homeless or at risk of becoming homeless in 2021/22; b) to help households secure sustainable accommodation. FULLY FUNDED	Ongoing	29,746	29,746	29,746	29,746	29,746
11	Hackney Licences	Reduction in income budget to reflect demand	Ongoing	16,000	16,000	16,000	16,000	16,000
12	Air Quality	Fees for air quality study	One-off	35,000	0	0	0	0
13	Senior Waste Technical Officer	Additional resources to support waste team	One-off	23,821	23,821	23,821	0	0
				232,821	197,821	197,821	174,000	174,000
LEGAL & DEMOCRATIC								
14	Councillors Allowances	Increase in allowances	Ongoing	43,864	43,864	43,864	43,864	43,864
				43,864	43,864	43,864	43,864	43,864
PARTNERSHIP & INSIGHT								
15	Future Oxfordshire partnership	Additional contribution to the Future Oxfordshire Partnership	One-off	88,653	88,653	0	0	0
16	Five Councils Partnership	Additional contract fees	Ongoing	143,933	143,933	143,933	143,933	143,933
17	Five Councils Partnership	Costs associated with exit and service transformation	One-off	0	0	150,000	1,350,000	0
				232,586	232,586	293,933	1,493,933	143,933

Vale of White Horse DC - 2022/23 budget build changes
Essential growth

No	Title of bid	Summary	One-off/ Ongoing	Spending profile:				
				2022/23 £	2023/24 £	2024/25 £	2025/26 £	2026/27 £
POLICY AND PROGRAMMES								
18	Corporate Programme	Correction to existing budget	Ongoing	24,364	24,364	24,364	24,364	24,364
				24,364	24,364	24,364	24,364	24,364
PLANNING								
19	Planning income	Anticipated reduction in planning fee income	Ongoing	339,182	339,182	339,182	339,182	339,182
				339,182	339,182	339,182	339,182	339,182
TOTAL				1,635,756	1,860,570	2,030,318	3,314,896	1,964,896

Vale of White Horse DC - 2022/23 budget build changes
Base budget savings

Item	Summary	One-off or On-going?	Spending profile:				
			2022/23 £	2023/24 £	2024/25 £	2025/26 £	2026/27 £
STRATEGIC MANAGEMENT TEAM							
1	Recovery of costs for staff time working on multi-council	On-going	(45,943)	(45,943)	(45,943)	(45,943)	(45,943)
			(45,943)	(45,943)	(45,943)	(45,943)	(45,943)
CORPORATE SERVICES							
2	Reduction of insurance budget	On-going	(31,565)	(31,565)	(31,565)	(31,565)	(31,565)
3	Reduction in training costs	On-going	(27,030)	(27,030)	(27,030)	(27,030)	(27,030)
4	Saving identified for communications & telephones	On-going	(47,189)	(47,189)	(47,189)	(47,189)	(47,189)
5	Reduction in costs at The Beacon	On-going	(82,376)	(82,376)	(82,376)	(82,376)	(82,376)
6	Reduction in costs of community enablement	On-going	(32,856)	(32,856)	(32,856)	(32,856)	(32,856)
7	Other minor savings	On-going	(40,201)	(40,201)	(40,201)	(40,201)	(40,201)
			(261,217)	(261,217)	(261,217)	(261,217)	(261,217)
DEVELOPMENT & REGENERATION							
8	Reduction in leisure facilities management fees	On-going	(52,854)	(52,854)	(52,854)	(52,854)	(52,854)
9	Reduction in costs for council properties	On-going	(72,993)	(72,993)	(72,993)	(72,993)	(72,993)
10	Increased income and other small savings at District Centre	On-going	(49,406)	(49,406)	(49,406)	(49,406)	(49,406)
11	Other minor savings	On-going	(68,555)	(68,555)	(68,555)	(68,555)	(68,555)
			(243,808)	(243,808)	(243,808)	(243,808)	(243,808)
FINANCE							
12	Additional anticipated income from court fees and government grants	On-going	(70,023)	(70,023)	(70,023)	(70,023)	(70,023)
13	Net reduction in housing benefit costs	On-going	(76,381)	(76,381)	(76,381)	(76,381)	(76,381)
14	Other minor savings	On-going	(29,513)	(29,513)	(29,513)	(29,513)	(29,513)
			(175,917)	(175,917)	(175,917)	(175,917)	(175,917)

Vale of White Horse DC - 2022/23 budget build changes
Base budget savings

Item	Summary	One-off or On-going?	Spending profile:				
			2022/23 £	2023/24 £	2024/25 £	2025/26 £	2026/27 £
HOUSING & ENVIRONMENT							
15	Reduction in staffing costs as temporary contracts end	On-going	(101,072)	(101,072)	(101,072)	(101,072)	(101,072)
16	Additional income and contributions	On-going	(67,341)	(67,341)	(67,341)	(67,341)	(67,341)
17	Reduction in base waste contract costs	On-going	(138,313)	(138,313)	(138,313)	(138,313)	(138,313)
18	Anticipated increase in recycling credit income	On-going	(68,950)	(68,950)	(68,950)	(68,950)	(68,950)
19	Grounds maintenance	On-going	(115,142)	(115,142)	(115,142)	(115,142)	(115,142)
20	Other minor savings	On-going	(29,040)	(29,040)	(29,040)	(29,040)	(29,040)
			(519,858)	(519,858)	(519,858)	(519,858)	(519,858)
LEGAL SERVICES							
21	Minor savings	On-going	(10,017)	(10,017)	(10,017)	(10,017)	(10,017)
			(10,017)	(10,017)	(10,017)	(10,017)	(10,017)
PARTNERSHIPS							
22	Minor savings	On-going	(4,130)	(4,130)	(4,130)	(4,130)	(4,130)
			(4,130)	(4,130)	(4,130)	(4,130)	(4,130)
PLANNING							
23	Review of salary budgets and recharges with South Oxfordshire DC	On-going	(192,271)	(192,271)	(192,271)	(192,271)	(192,271)
24	Local plan	On-going	(362,873)	(362,873)	(362,873)	(362,873)	(362,873)
25	Other minor savings	On-going	(56,818)	(56,818)	(56,818)	(56,818)	(56,818)
			(611,962)	(611,962)	(611,962)	(611,962)	(611,962)
			(1,872,852)	(1,872,852)	(1,872,852)	(1,872,852)	(1,872,852)

VALE OF WHITE HORSE DISTRICT COUNCIL
CAPITAL PROGRAMME TO 31 MARCH 2027 LAST UPDATED 9 DECEMBER 2021

	No.	Costc	2021/22 Latest Budget £000	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
APPROVED PROGRAMME								
Corporate Services			185	50	50	1,000	50	50
Development & Regeneration			14,885	2,819	442	570	617	442
Finance			53	0	0	0	0	0
Housing & Environment			2,089	2,220	1,638	1,621	1,597	1,597
Contingency			680	0	0	0	0	0
TOTAL APPROVED PROGRAMME			17,892	5,089	2,130	3,191	2,264	2,089

Cummulative Approved Budget

32,655

CAPITAL FINANCING								
Public arts projects funded by developer contributions		YC15	94					
Wantage Leisure Centre Courts		YC71	3					
WHLC wetside refurbishment	s106	YC74	70					
WHLC Disabled access & changing places	s106	TBC	66					
Faringdon LC Air Source Heat Pumps	S106/grant	YC80	472					
Oxfordshire Community Land Trust Affordable housing	S106/grant	TBC	944					
Shrivenham Sports Pavillion	s106	TBC	379					
Mandatory Disabled Facilities Grants, government funding		YH05	1,353	1,353	1,353	1,327	1,327	1,327
Affordable Homes Delivery Plan		YA48	10,259					
CIL - OCC	CIL		0	1,963				
CIL - CCG	CIL		688	414				
Balance from capital receipts			3,564	1,359	777	1,864	937	762
GRAND TOTAL			17,892	5,089	2,130	3,191	2,264	2,089
Capital receipts b/f from previous year		B7402	13,748	8,184	6,825	6,048	4,184	3,247
Capital receipts earmarked transformation funding			2,000					
Capital receipt balance to c/f			8,184	6,825	6,048	4,184	3,247	2,485

**VALE OF WHITE HORSE DISTRICT COUNCIL
CAPITAL PROGRAMME TO 31 MARCH 2027 LAST UPDATED 9 DECEMBER 2021**

	No.	Costc	2021/22 Latest Budget £000	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
Corporate Services								
Arts Development								
Public Arts projects	s106	YC15	94					
Civic Hall								
Wantage Civic Hall Capital Works	201516 (7)	YC31	30	30	30	30	30	30
Community Grants								
Community Grants 2017/18		YC69	6					
Communications								
New Website	201617 (3)	YD13	3					
IT Applications								
IT hardware	2020/21 (4)	YD09	20	20	20	20	20	20
Electronic Delivery of Planning Service		YP05	22					
Capture Planning Constraints		YP17	10					
Programmes & Assurance								
New Office Accomodation fit-out	2021/22	TBC				950		
			185	50	50	1,000	50	50

VALE OF WHITE HORSE DISTRICT COUNCIL
CAPITAL PROGRAMME TO 31 MARCH 2027 LAST UPDATED 9 DECEMBER 2021

No.	Costc	2021/22 Latest Budget £000	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
Development & Regeneration							
Leisure							
Leisure Centre - essential works	201516 (9)	YC39	382	300	300	300	300
Wantage Leisure Centre capital investment		YC41	79			64	
Abbey Meadows and Gardens Improvements	201516 (11)	YC51	24				
Fitness Extension Development WHLC		YC56	110				
WHLC additional fitness equipment		YC57				175	
WHLC gym equipment upgrade		YC59	190				
Faringdon LC gym equipment replacement		YC60	8			64	
Faringdon Pitch		YC67	882				
Abbey Meadow Outdoor Pool	2017/18 (4)	YC68	1				
Wantage Leisure Centre	s106	YC71	3				
Wantage Leisure Centre Water Filters	vire cont	YC72	14				
WHLC wetside refurbishment	s106	YC74	70				
Capital works feasibility	2020/21 (2)	YC77	30	30	30	30	30
WHLC Disabled access & changing places	s106	YC79	66				
Faringdon Leisure Centre ASHP	PSDS/s106	YC80	602				
Shrivenham Sports Pavillion	s106	TBC	379				
Development							
CIL - OCC		TBC		1963			
CIL - CCG		TBC	688	414			
Property							
Operational Property Assets - essential works		YA29	112	112	112	112	112
Purchase of Vans		YB02	42				
Affordable Homes Delivery Plan	201920 (1)	YA48	10,259				
Oxfordshire Community Land Trust Affordable housing	s106/grant	TBC	944				
			14,885	2,819	442	570	617
							442

VALE OF WHITE HORSE DISTRICT COUNCIL
CAPITAL PROGRAMME TO 31 MARCH 2027 LAST UPDATED 9 DECEMBER 2021

No.	Costc	2021/22 Latest Budget £000	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
Finance							
General Ledger	202021 YF07	53					
		53	0	0	0	0	0
Housing & Environment							
Car Parking							
Car park lighting improvements		YA33	10	63			
Changes to Rye Farm car park	201415 (6)	YA34	0	45			
Renovation Charter Car Park	201617 (6)	YA45	0	100			
Rye Farm Commercial CP Resurfacing	201415 (6)	YA47	0	40			
Car park resurfacing	2020/21 (7)	YA49	40	40	40	50	50
WC refurbishment	2020/21 (8)	YA50	0	150			
Flooding/Drainage/STWs							
Sewage Works		YA02	0	17			
Upgrade of Sewage Treatment Works - Challow & Sparsholt		YA14	0	42			
Sparsholt Sewage Works	201617 (7)	YA46	197				
Housing Register & Homelessness							
Elmside Hostel, Faringdon		YH27	12				
Public Sector Housing							
Disabled Facilities Grants	201617 (1)	YH05	1,353	1,353	1,353	1,327	1,327
Home Repairs Target		YH06	10	109	109	108	84
Waste Services							
Additional Wheeled Bins for New Properties		YC23	111	111	111	111	111
Parks & Open Spaces							
New and Upgraded Parks Facilities		YC03	15	15	15	15	15
Public Realm	2020/21 (9)	YA51	137	109			
Environmental Health							
Particulate monitor	2020/21 (9)		0	16			

**VALE OF WHITE HORSE DISTRICT COUNCIL
CAPITAL PROGRAMME TO 31 MARCH 2027 LAST UPDATED 9 DECEMBER 2021**

	No.	Costc	2021/22 Latest Budget £000	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
Energy Energy Grants		YC54	10	10	10	10	10	10
Community Safety Replacement CCTV cameras	2020/21 (6)	YH12	185					
CCTV Equipment	2019/20	YH29	9					
			2,089	2,220	1,638	1,621	1,597	1,597

Contingency

Capital Contingency		YZ01	680					
			680	0	0	0	0	0

	A	B	C	D	E	F
1	Vale of White Horse District Council	Budget	Indicative	Indicative	Indicative	Indicative
2		2022/23	2023/24	2024/25	2025/26	2026/27
3		£	£	£	£	£
16	Base budget bfwd	18,888,901	18,888,901	18,888,901	18,888,901	18,888,901
17	Revisions to base budget					
18	Opening budget adjustments	(3,235,288)	(4,028,525)	(4,268,662)	(4,264,732)	(4,223,732)
19	Inflation, salary increments and adjustments	517,806	812,738	1,113,774	1,415,316	1,722,889
20	Essential growth - one-off	177,474	112,474	173,821	1,350,000	0
21	Essential growth - ongoing	1,458,282	1,748,096	1,856,497	1,964,896	1,964,896
22	Assumed future essential growth	0	250,000	500,000	750,000	1,000,000
23	Base budget savings	(1,872,852)	(1,872,852)	(1,872,852)	(1,872,852)	(1,872,852)
24	In year savings target	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
25	Movement in revenue contingency	200,000	200,000	200,000	200,000	200,000
26	Movement in managed vacancy factor	(211,055)	(211,055)	(211,055)	(211,055)	(211,055)
38	Net cost of services	15,623,267	15,599,777	16,080,424	17,920,474	17,169,047
39	Gross treasury income	(388,820)	(539,820)	(702,600)	(636,600)	(636,600)
43	Net expenditure	15,234,447	15,059,957	15,377,824	17,283,874	16,532,447
45	Transfers to/from reserves	85,604	0	(150,000)	(1,350,000)	
47	Amount to be financed	15,320,051	15,059,957	15,227,824	15,933,874	16,532,447
48	Financing					
49	Core Government Funding	(4,765,322)	(3,367,694)	(2,983,022)	(2,590,318)	(2,156,110)
52	Core Funding	(4,765,322)	(3,367,694)	(2,983,022)	(2,590,318)	(2,156,110)
55	Add - NDR from renewable energy	(226,304)	(226,304)	(226,304)	(226,304)	(226,304)
57	Collection fund (surplus)/deficit	(377,602)	(300,000)	(300,000)	(300,000)	(300,000)
58	Council tax requirement before use of reserves	9,950,823	11,165,959	11,718,497	12,817,252	13,850,033
60	(Use of reserves)/contribution to reserves	(1,829,654)	(2,642,006)	(2,781,505)	(3,456,746)	(4,055,319)
61	Council tax requirement after use of reserves	8,121,169	8,523,953	8,936,993	9,360,506	9,794,714
62	Tax base	55,362.8	56,193.2	57,036.1	57,891.7	58,760.1
63	Band D Council tax (£)	146.69	151.69	156.69	161.69	166.69
64	Council tax increase from previous year	3.5%	3.4%	3.3%	3.2%	3.1%
65	Reserves at year end					
67	General fund balance at 31 March	(7,159,704)	(7,159,704)	(6,870,284)	(3,413,538)	641,781
68	Earmarked revenue reserves - unallocated	(5,134,091)	(2,492,085)	(0)	(0)	(0)
69	Earmarked revenue reserves - allocated	(1,566,360)	(1,566,360)	(1,566,360)	(1,566,360)	(1,566,360)